

## **ACLEDA Bank Plc. and ACLEDA INSTITUTE OF BUSINESS**

## I- Yearly Training (By Trainer)

No.	Resource Division	Activities	Target Participants	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec 1 2 3 4	# of Course
	Skill Dovolo	pment Training organized by AIB			1-1-1-1	1-1-1-1	1-1-1-1		1-1-1-1			1-1-1-1				
	Skill Develo	pinent Training Organized by AIB	FVD 0. Comm. Chiné Omment	01	<b>C</b>											
		EVP & Group Chief Operations Officer														
			Financial Service Relations Manager " A "													
1	MKD	Refresher Course	Branch Operations Manager " A "													4
1	I WIND	nerresner course	Branch Credit Manager " A "													_
			Financial Service Relations Manager " A "								-					
			MKD is responsible for conducting the topic "	Selling !	Skill (One	staff On	e Sale)"									
2	OPD	Refresher Course	Branch Operations Manager "A", Corporate Relations Manager "A"								•					2
_		OPD is responsible for conducting	the topic "Operation service at counter, Local & Oversea transfer, Clear	ing Che	k, ATM,	Tax sellir	g, MCM	VI, Vault,	Bank no	te, Cash	Transpoi	t, Contro	l quality s	ervice"		
		Refresher Course (Join with OPD)	Branch Operations Manager "A", Corporate Relations Manager "A"													
	PDD	Refresher Course (Join with MKD)	Financial Service Relations Manager " A "		c.	ام ماییام ما			nt Divisio	m/Donos	t	t loost ou	ice per ye	l		
3	100	Refresher Course (Join with CRD)	Branch Credit Manager " A "		30	nedule d	epenus (	iii reieva	III DIVISIO	пурераг	tment (a	t least of	ice per ye	ar)		-
		Refresher Course (John With CRD)	Assistant Branch Credit Manager " A "													
PDD is responsible for conducting the topic "Digital Banking"																
		Refresher Course (Join with MKD)	er Course (Join with MKD) Financial Service Relations Manager " A "													
	FSD	Refresher Course (Join with OPD)	Branch Operations Manager "A", Corporate Relations Manager "A"													
4	ן נפט	Refresher Course (Join with CRD)	Branch Credit Manager " A "	Schedule depends on relevant Division/Department (at least once per year)									-			
		Refresher Course (Join with ADD)	Branch Administration Manager " A "													
		Refresher Course	Corporate Relations Manager " A "													
	-		Operation Officer  Branch Credit Manager " A "													
5	TFD	Refresher Course (Join with CRD)	Trade Finance Officer	Schedule depends on CRD (at least once per year)										3		
		On-site-Training / On-job-Training	Branch Credit Manager " A " Financial Service Relations Manager " A " Trade Finance Officer Operation Officer	Open (Branches Selection)							3					
		TFI	D is responsible for conducting the topic "Actual Practice (Booking in T2	4, fill in	Applicat	ion form	process	ing docui	ment to	ustome	·)"					

No.   Division   Activities   Target Participants	# of								
TDC is responsible for conducting the topic "FOREX Service Management of ACLEDA Bank Pic."    TDC is responsible for conducting the topic "FOREX Service Management of ACLEDA Bank Pic."	Course								
TDC is responsible for conducting the topic "FOREX Service Management of ACLEDA Bank Pic."  2 FRD Refresher Course (Join with TDC) FX Service Support Officer "Branch A, B & OPD, FSD, TFD " Schedule depends on TDC  3 TRD Refresher Course (Join with OPD) Branch Operations Manager "A", Corporate Relations Manager "A" Schedule depends on OPD  EVP & Group Chief Administrative Officer  1 HRD Refresher Course VP & Branch Manager "B" VP & Branch Manager "C" "	EVP & Group Chief Treasury Officer								
Refresher Course (Join with TDC)   FX Service Support Officer "Branch A, B & OPD, FSD, TFD "   Schedule depends on TDC	1								
TRD Refresher Course (Join with OPD) Branch Operations Manager "A", Corporate Relations Manager "A" Schedule depends on OPD  EVP & Group Chief Administrative Officer  1 HRD Refresher Course VP & Branch Manager "B" VP & Branch Manager "C" WP & Branch Manager "A" Schedule depends on ADD (at least once per year)  EVP & Group Chief Legal Officer and Corporate Secretary  1 LGD Refresher Course (Join with ADD) Branch Administration Manager "A" Schedule depends on ADD (at least once per year)  Branch Manager (B) & (C) Branch Credit Manager "A" Schedule depend on request from CRD, ADD & MKD (at least once per year)  EVP & Group Chief Information Officer  EVP & Group Chief Information Officer  Branch Manager "B" Branch Manager" A" Schedule depends on all refresher courses of Division/Department (at least once per year)  Manager of Branch "B" Schedule depends on all refresher courses of Division/Department (at least once per year)									
EVP & Group Chief Administrative Officer  1 HRD Refresher Course WP & Branch Manager " B " WP & Branch Manager " C " WP & Branch Manager " A "  HRD is responsible for conducting the topic "Leading Change for digital Bank"  2 ADD Refresher Course Branch Administration Manager " A "  EVP & Group Chief Legal Officer and Corporate Secretary  1 LGD Refresher Course (Join with ADD) Refresher Course (Join with CRD, ADD Refresher Course (Join with CRD	-								
HRD Refresher Course VP & Branch Manager " B " VP & Branch Manager " C " Morality & HR Management Manager " C " HRD is responsible for conducting the topic "Leading Change for digital Bank"  2 ADD Refresher Course Branch Administration Manager " A "  ADD is responsible for conducting the topic "Administration Tasks to make sure administration group have enough capacity for work efficiency"  EVP & Group Chief Legal Officer and Corporate Secretary  1 LGD Refresher Course (Join with ADD) Branch Administration Manager " A " Schedule depends on ADD (at least once per year)  Branch Manager (B) & (C) Branch Credit Manager " A " Schedule depend on request from CRD, ADD & MKD (at least once per year)  Financial Service Relations Manager " A "  EVP & Group Chief Information Officer  Branch Manager " B " Branch Manager " B " Branch Manager " B " Branch Manager " A " Schedule depends on all refresher courses of Division/Department (at least once per year)  Manager of Branch Manager " A " Schedule depends on all refresher courses of Division/Department (at least once per year)  Manager of Branch " B "	-								
HRD    HRD   Refresher Course									
HRD is responsible for conducting the topic "Leading Change for digital Bank"  2 ADD Refresher Course Branch Administration Manager "A"  ADD is responsible for conducting the topic "Administration Tasks to make sure administration group have enough capacity for work efficiency"  EVP & Group Chief Legal Officer and Corporate Secretary  1 LGD Refresher Course (Join with ADD) Branch Administration Manager "A"  Schedule depends on ADD (at least once per year)  Branch Manager (B) & (C)  Branch Credit Manager "A"  Schedule depend on request from CRD, ADD & MKD (at least once per year)  EVP & Group Chief Information Officer  Branch Manager "B"  Branch Manager "B"  Branch Manager "C"  Manager / Corperate Relations Manager "A"  Schedule depends on all refresher courses of Division/Department (at least once per year)  Schedule depends on all refresher courses of Division/Department (at least once per year)	4								
2 ADD Refresher Course Branch Administration Manager "A"  ADD is responsible for conducting the topic "Administration Tasks to make sure administration group have enough capacity for work efficiency"  EVP & Group Chief Legal Officer and Corporate Secretary  1 LGD Refresher Course (Join with ADD) Branch Administration Manager "A"  Schedule depends on ADD (at least once per year)  Branch Manager "B "  EVP & Group Chief Information Officer  Schedule depend on request from CRD, ADD & MKD (at least once per year)  EVP & Group Chief Information Officer  Branch Manager "B"  Branch Manager "B"  Branch Manager "C"  Manager / Corperate Relations Manager "A"  Schedule depends on all refresher courses of Division/Department (at least once per year)  Schedule depends on all refresher courses of Division/Department (at least once per year)									
ADD is responsible for conducting the topic "Administration Tasks to make sure administration group have enough capacity for work efficiency"  EVP & Group Chief Legal Officer and Corporate Secretary  1 LGD Refresher Course (Join with ADD) Branch Administration Manager "A" Schedule depends on ADD (at least once per year)  Branch Manager (B) & (C) Branch Credit Manager "A" and Assistant Branch Credit Manager "A"  EVP & Group Chief Information Officer  EVP & Group Chief Information Officer  Branch Manager "B"  Branch Manager "B" Branch Manager "B" Branch Manager "A"  Schedule depend on request from CRD, ADD & MKD (at least once per year)  EVP & Group Chief Information Officer  Branch Manager "B" Branch Manager "B" Branch Manager "A"  Schedule depends on all refresher courses of Division/Department (at least once per year)  Manager of Branch "B"									
EVP & Group Chief Legal Officer and Corporate Secretary  1 LGD Refresher Course (Join with ADD) Branch Administration Manager "A" Schedule depends on ADD (at least once per year)  2 LMD Refresher Course (Join with CRD, ADD & Branch Manager "B" Schedule depend on request from CRD, ADD & MKD (at least once per year)  EVP & Group Chief Information Officer  EVP & Group Chief Information Officer  Branch Manager "B"  Branch Manager "B"  Branch Manager "C"  Gloin with all Divisions, Departments)  Manager / Corperate Relations Manager "A"  Schedule depends on all refresher courses of Division/Department (at least once per year)  Schedule depends on all refresher courses of Division/Department (at least once per year)	2								
1 LGD Refresher Course (Join with ADD) Branch Administration Manager " A "  Refresher Course (Join with CRD, ADD & Branch Manager " B " A " and Assistant Branch Credit Manager " A "  Financial Service Relations Manager " A "  Refresher Course (Join with CRD, ADD & MKD (at least once per year)  EVP & Group Chief Information Officer  Refresher Course (Join with all Divisions, Departments)  Manager / Corperate Relations Manager " A "  Schedule depends on ADD (at least once per year)  Schedule depends on ADD (at least once per year)  Schedule depends on request from CRD, ADD & MKD (at least once per year)  Schedule depends on all refresher courses of Division/Department (at least once per year)  Manager of Branch " B "									
Branch Manager (B) & (C) Branch Credit Manager "A" and Assistant Branch Credit Manager "A"  Schedule depend on request from CRD, ADD & MKD (at least once per year)  Financial Service Relations Manager "A"  EVP & Group Chief Information Officer  Branch Manager "B"  Refresher Course ( Join with all Divisions, Departments )  Manager of Branch "B"  Schedule depends on all refresher courses of Division/Department (at least once per year)  Manager of Branch "B"									
2 LMD Refresher Course (Join with CRD, ADD & MKD (at least once per year)  Branch Credit Manager " A " and Assistant Branch Credit Manager " A "  Financial Service Relations Manager " A "  EVP & Group Chief Information Officer  Branch Manager " B "  Refresher Course (Join with CRD, ADD & MKD (at least once per year)  Branch Manager " A "  Branch Manager " B "  Branch Manager " C "  Manager / Corperate Relations Manager " A "  Schedule depend on request from CRD, ADD & MKD (at least once per year)  Schedule depend on request from CRD, ADD & MKD (at least once per year)  Schedule depend on request from CRD, ADD & MKD (at least once per year)  Schedule depend on request from CRD, ADD & MKD (at least once per year)  Schedule depend on request from CRD, ADD & MKD (at least once per year)  Schedule depend on request from CRD, ADD & MKD (at least once per year)	-								
EVP & Group Chief Information Officer    Branch Manager " A "									
EVP & Group Chief Information Officer    Branch Manager " B "	-								
Branch Manager " B "  Refresher Course ( Join with all Divisions, Departments )  Branch Manager " C "  Manager / Corperate Relations Manager " A "  Manager of Branch " B "  Schedule depends on all refresher courses of Division/Department (at least once per year)									
Refresher Course  ISD  ( Join with all Divisions, Departments )  Branch Manager " C "  Manager / Corperate Relations Manager " A "  Manager of Branch " B "  Schedule depends on all refresher courses of Division/Department (at least once per year)									
1 ISD (Join with all Divisions, Departments)  Manager / Corperate Relations Manager " A "  Manager of Branch " B "  Schedule depends on all refresher courses of Division/Department (at least once per year)  Manager of Branch " B "									
Departments ) Manager of Branch " B "									
	_								
IT all Branches and AIB									
2 SID Refresher Course IT all Branches and AIB	2								
SID is responsible for conducting the topic "Resolve issue and Maintenance PC, ATM, CRM, VTM, TDM, CBD and POS machine"									
EVP & Group Chief Risk Officer									
Branch Credit Manager " A "									
1 CRD Refresher Course Assistant Branch Credit Manager " A "	5								
Loan Recovery Officer									
CRD is responsible for conducting the topic "Improving Loan Quantity & Quality"									

No.	Resource	Activities	Target Participants	Jan	Fe	eb	Ma	r	Арі	r	May		lun	Jul		Aug	Sep	(	Oct	Nov	Dec	# of
	Division	Activities	ranger randipants	1 2 3	1 2	3 4	1 2	3 4	1 2 3	4 1	2 3	4 1	2 3 4	1 2 3	4 1	2 3 4	1 2 3	4 1 2	2 3 4 1	1 2 3 4	1 2 3 4	Course
2	CCD	Refresher Course	Credit Analysis Officer																•			4
		Refresher Course	Credit Control Officer						•											-		4
			CCD is responsible for conducting the topic "Credit Risk Ana	ılysis an	d Star	ndar	dized	Cred	dit Ri	sk As	ssessn	nent	"									
			Compliance Divisi	on																		
		Refresher Course (Join with MKD)	Financial Service Relations Manager " A "																			
		Refresher Course (Join with OPD)	Branch Operations Manager "A", Corporate Relations Manager "A"																			
1	COD	Refresher Course (Join with CRD)	Branch Credit Manager " A "	Schedule depends on relevant Division/Department -														-				
		Refresher Course (Join with HRD)	Branch Manager (B) & (C)																			
		Refresher Course (Join with ADD)	Branch Administration Manager " A "																			
	ACLEDA INSTITUTE OF BUSINESS																					
		Refresher Course (Join with MKD)	Financial Service Relations Manager " A "	Branch Credit Manager " A "																		
		Refresher Course (Join with CRD)	Branch Credit Manager " A "																			
		Refresher Course (Join with OPD)	Branch Operations Manager "A", Corporate Relations Manager "A"	Schedule depends on relevant Division/Department (at least once per year) on topic Soft skill "Leading																		
		Refresher Course (Join with TFD)	Corporate Relations Manager " A ", Operation Officer	Change for Digital Bank"											-							
		Refresher Course (Join with HRD)	Branch Manager (B) & (C)																			
		Refresher Course (Join with ADD)	Branch Administration Manager all branches " A "																			
1	AIB	New Recruit Training	All Positions										Op	en								
		Introductory Training (Advanced & Transferred employee at HQ)	New related staffs of HQ										Op	en								
		Introductory Training (Advanced & Transferred employee at Branch level)	New VP $\&$ BM " $A$ ", " $B$ ", " $C$ ", SAVP, AVP $\&$ M / AM of Skill Unit $\&$ Staffs at Branch	& Open																		
		Refresher Course		Schedule by relevant Division/ Department																		
		Training	Related Positions																			
		Workshop																				

## II- E-Learning (Web-Training)

	lo.	Resource	Activities	Target Participants			Feb		Mar		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	# of
Ľ	10.	Division	Activities			4 1	2 3	4 1	2 3	4 1	2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	Course
Г			Code of conduct  All staffs							•										
	,	HRD	Conflict of interest	All Statis							•									6
	1	ПКО	AML-CFT Knowledge	Relevant staffs							-					•				0
			Whistle Blowers Protection	All staffs							-					•				

No	Resourc	Activities	Activities Target Participants	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	# of
INC	Division	Activities	raiget Faiticipants		1 2 3	4 1 2 3	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	1 2 3 4	Course
2	MKD	Stengthening the competence of Marketing duty implementation	All marketing line team (FSD & Branch)										•			4
		Digital products	All back office staffs (Admin, OPO, Credit, & HQ)									•				
3	RMD	Bank Risk Management	All staffs up to SVP level All staffs													1
4	CSD	Insider Trading														1
5	CRD	Credit Operating Manual and Procedure	Relevant Positions (Credit)  All Employees of ACLEDA Bank Plc, ACLEDA Securities, and ACLEDA Institute of Business													1
		Cash Flow Statement														
6	ISD	Information Security Awareness												Open		1

## **Summary Notices:**

Skills Development Training						
EVP & Group Chief Opera	tions Officer	EVP & Group Chief Risk Officer				
1.MKD	: 04 Courses	1 . CRD : 05 Courses				
2 . OPD	: 02 Courses	2 . CCD : 04 Courses				
3 . TFD	: 03 Courses					
EVP & Group Chief Treasu	ury Officer					
1.TDC	: 01 Course					
EVP & Group Chief Admir	nistrative Officer					
1.HRD	: 04 Courses					
2 . ADD	: 02 Courses					
EVP & Group Chief Information Officer						
1 . SID	: 02 Courses					
Total Skill Development Training :		27 Courses				

Seen & Approved by:
President & Group Managing Director

Certified by: SVP & Head of HRD

Date: 05 December 2023 Prepared by: Managing Director

Dr. In Channy

Ho Rattanak

Phon Narin, Ph.D.